

Stakeholder conference Bologna 2013/06/04

Barilla Experience

Luca F. Ruini

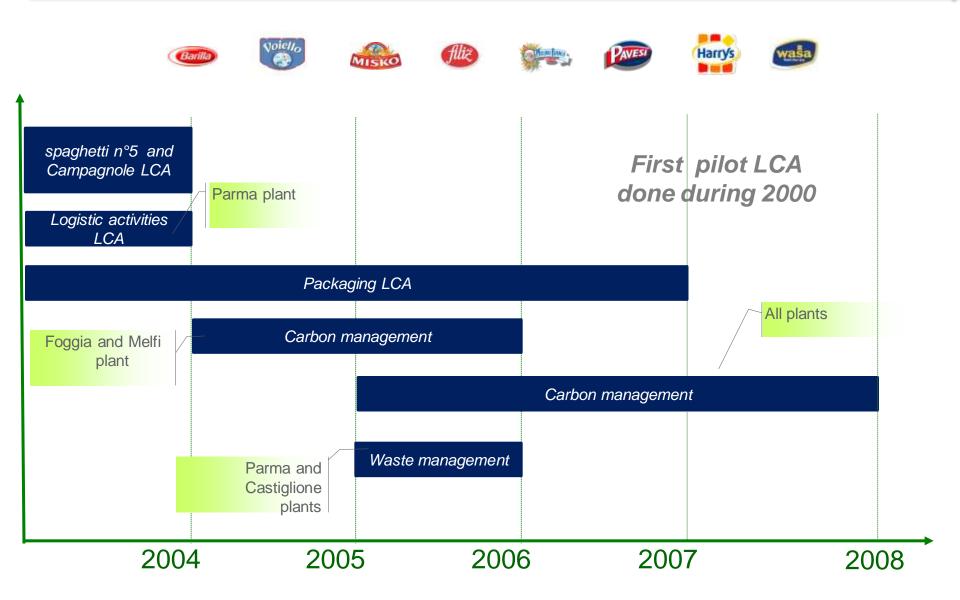
Global HSE & E Director & BCFN Expert



EPD, Sustainability & Competitiveness

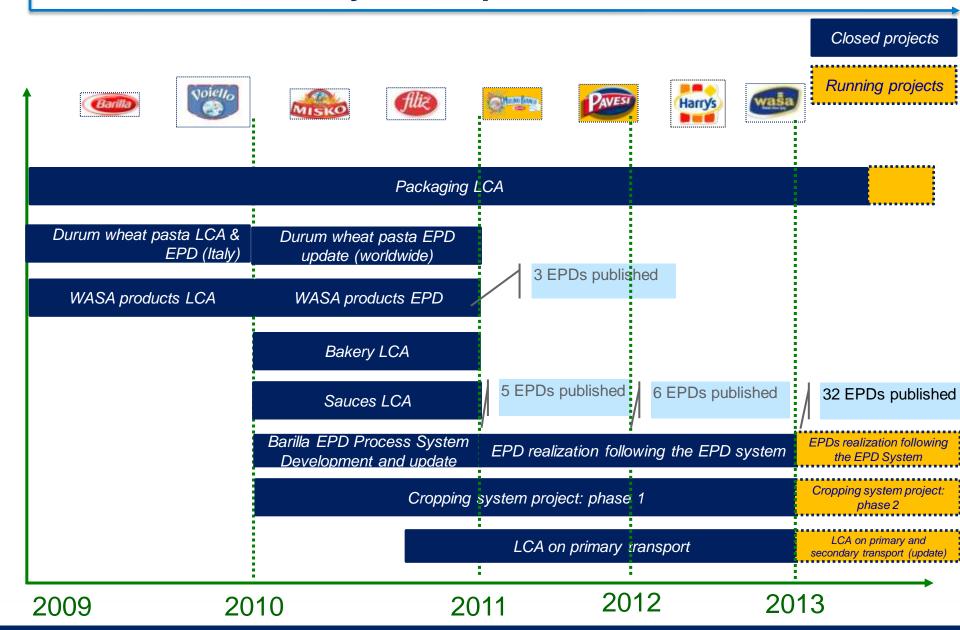
- 1. Why Barilla decided move to EPD Process?
- 2. Is it an useful tool to develop projects?
- 3. What is changing around this topics?







LCA, EPD & EPD System up to now





Life Cycle Assessment



Footprints



Carbon Footprint

gCO2-eq per kg or Litre of food



Water Footprint

Litre per kg or Litre of food



Ecological Footprint

Global m² per kg or Litre of food



From EPD to Barilla EPD Process (System)

- 1. Quick, Simple e reliable
- 2. Env Results verified & certified
- 3. Product comparisons possible
- 4. Public consultation process

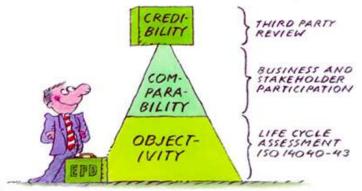


- PCR reliability assured by an open consultation
- Comparability among the same product group
- Possibility to develop an EPD Process system













EPD Certified & Published at April 2013

33





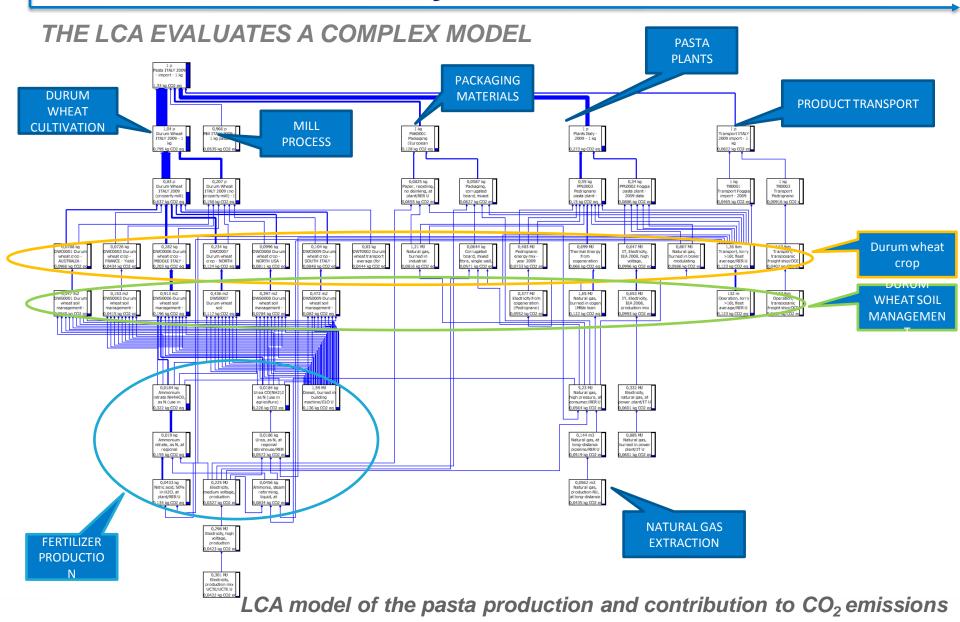
A "FUNNEL" PROCESS

The system works as a "funnel process": data from the database and from product specific information are processed by the product system tool in order to have the specific LCA data sheet.

This document is then used for the preparation of the **EPD**.

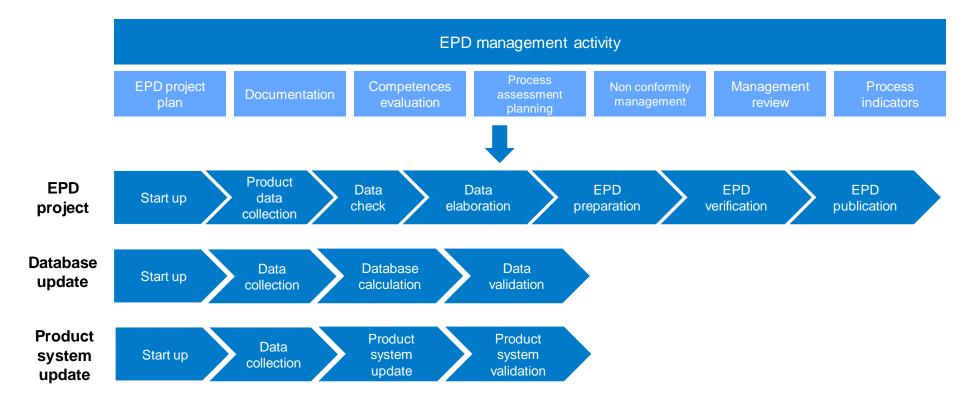
PRODUCT SPECIFIC DATA COLLECTION **DATA** AND MANAGEMENT Product system **DATA PROCESSING** LCA RESULTS MANAGEMENT data (Internal documentation production) sheet **PUBLICATION** (Public documents in output) **EPD**







HOW DOES THE SYSTEM WORK?





PROCESS INDICATORS

The **EPD process performances** are evaluated by mean of specific indicators that are recorded in the EPD process register.

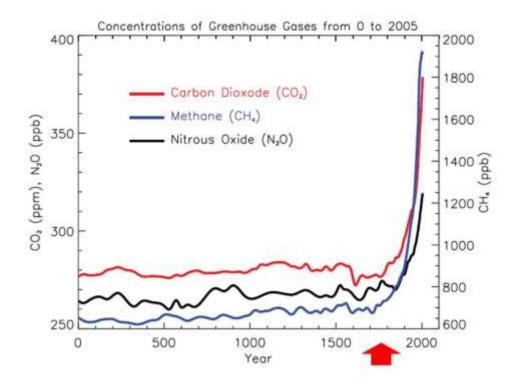
INDICATORS	Situation at 30/04/2012	DESCRIPTION	
PUBLISHED EPD	33	Number of published EPDs available	
EPD IN PROCESS	16	Number of the product that will be covered by an available EPD when the running project will be completed	
TOTAL MODULE	about 1000	Total amount of the data modules that are needed for completing the EPD activities included in the running project.	
AVAILABLE DATA	90%	Percentage of the total data module available for EPD realization. It represents how much the data collection performance is completed.	
VALIDATED DATA 83%		Percentage of the total data module that are validated and ready for the EPD calculation. In represents the measure on how much the database is completed with validated information.	



DATAMODULE REALIZED

Part of the Product System	LCA stages	Datamodule (number)
	Product raw material	296
	Plant	77
LCA Database	Mill	28
	Packaging raw Material	60
	Energy mix	160
	Product recipe	159
Product	Packaging list of bill	94
Specific Data	Specific consumption	126
	Transport	114
TOTAL DATAMODULE		1114





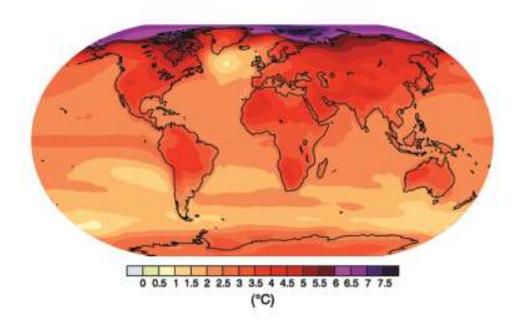
Global Top 10 Warm Years (Jan-Dec)	Anomaly °C	
2005	0.61	
1998	0.58	
2002	0.56	
2003	0.56	
2006	0.55	
2007	0.55	
2004	0.53	
2001	0.49	
2008	0.49	
1997	0.46	

Note: recorded anomalies in average temperature 10 from the period 1901-2000



THE 2°C CHALLENGE COMMUNIQUÉ

A CALL FROM BUSINESS FOR NATIONAL AND GLOBAL ACTION ON CLIMATE CHANGE









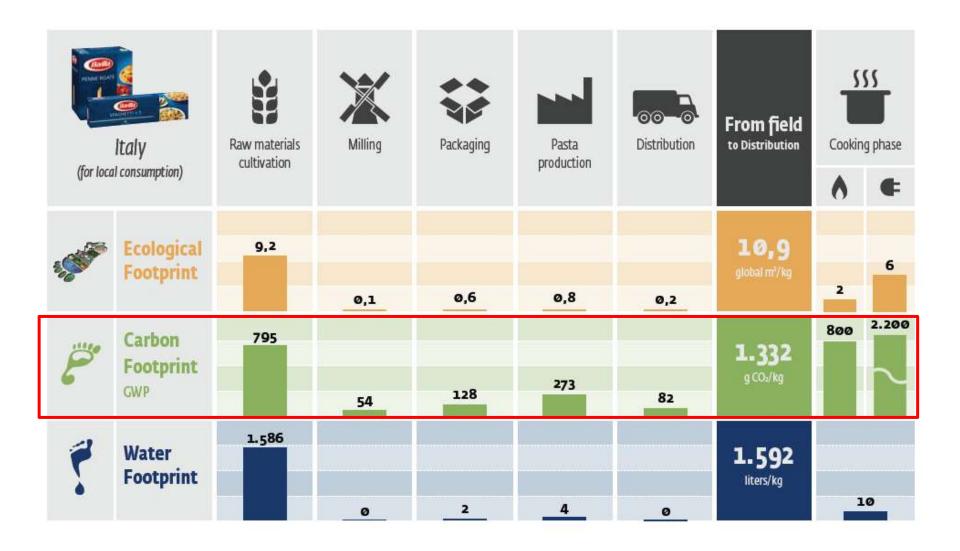


Barilla Enviromental Product Declaration (EPD)





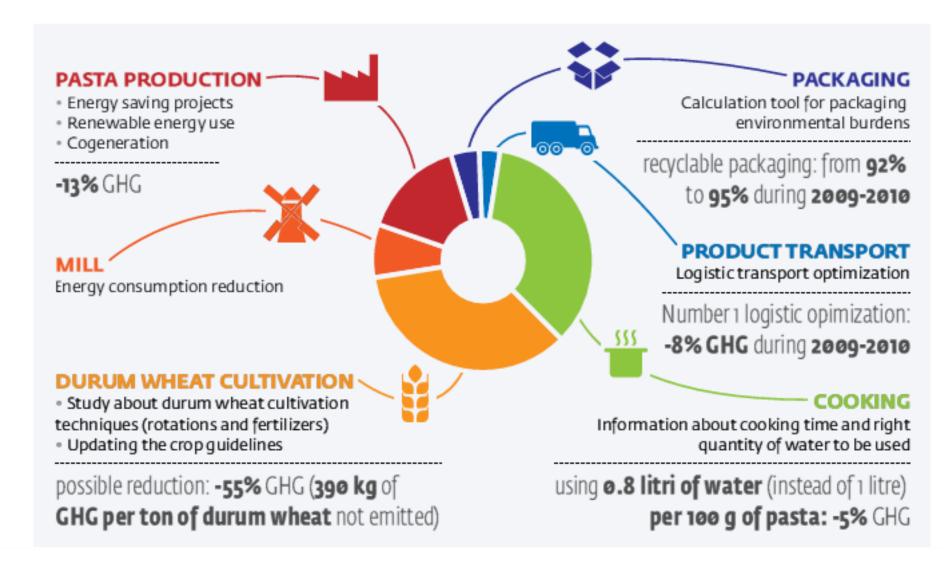
How to use it?





Why so many EPD?

From LCA to Environmental Actions







Plant ... Energy, C02eq & Water reduction





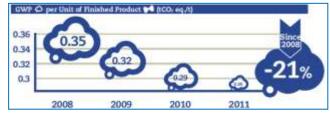


Carbon Footprint

adopted as an

Barilla Company

official KPI







Why so many EPD?



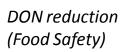
HANDBOOK FOR SUSTAINABLE CULTIVATION OF QUALITY DURUM WHEAT



The Handbook for durum wheat cultivation comes from the results of the pasta EPD study. The handbook is a list of guiding principles for farmers choices, into the complex challenge of modern agriculture.

OBJECTIVE APPLICATION 10 RULES







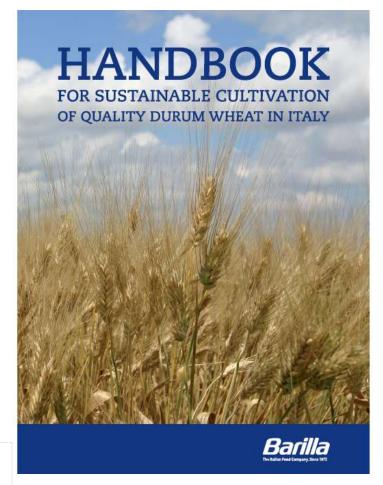


Yield increase and quality improvement



Environmental impact reduction









Barilla Sustainable Grains Project











<i>2011</i>	2012	2013	2014	
test	15	100	500	
		10kt	50kt	

Study results -36% Co2eq confirmed -100 €/ha

2012 www projects



		soft wheat	70
Country	Cereal	Technical Partner	
Italy	Durum wheat	Horta	
Germany	Soft wheat	LFL - Bavarian State Research Center for Agriculture	7
Greece	Durum wheat	University of Thessaly	٩
France	Soft wheat, durum wheat	Axereal	١
Turkey	Durum wheat	University of Sanliurfa	
Sweden	Rye	Lantmannen	,,,
Canada	Durum wheat	CWB	
USA	Durum wheat	Sustainability Consortium (tbc)	
	Italy Germany Greece France Turkey Sweden Canada	Italy Durum wheat Germany Soft wheat Greece Durum wheat France Soft wheat, durum wheat Turkey Durum wheat Sweden Rye Canada Durum wheat	Country Cereal Technical Partner Italy Durum wheat Horta Germany Soft wheat LFL - Bavarian State Research Center for Agriculture Greece Durum wheat University of Thessaly France Soft wheat, durum wheat Axereal Turkey Durum wheat University of Sanliurfa Sweden Rye Lantmannen Canada Durum wheat CWB

The Award for Corporate Sustainability organized by Sodalitas Foundation, which enhances the commitment of companies in sustainability, saw the participation of 244 companies and 192 projects submitted candidates. But only 11 winners were awarded with recognition of the scope, during the event "Young people and work: priorities for the country," in which it was dealt with the issue of youth employment as a priority to overcome the crisis.

Large companies category winner

Winner: Barilla - Sustainable Agriculture: a multidisciplinary





EU CSR Sodalitas Social Award 2013

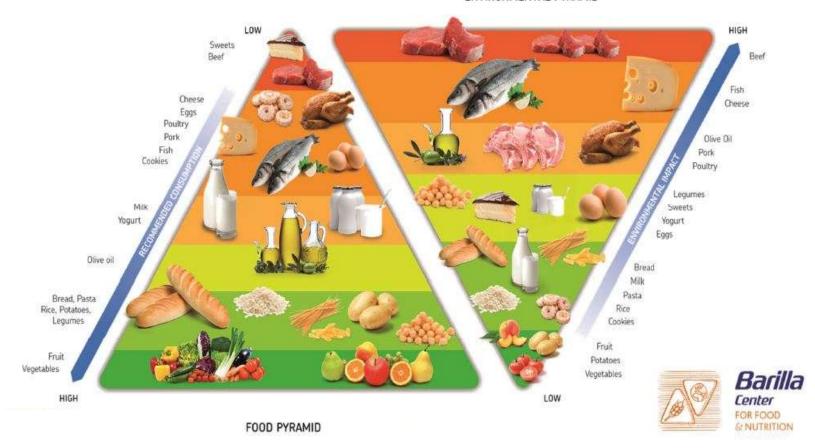
In 2009 Barilla - in collaboration with HORTA from Catholic University of Piacenza and the contribution of Life Cycle Engineering in Turin - has launched a study to assess the possibility of increasing the efficiency of farming systems and the quality of the product, in order to provide to the operating world the tools to improve the overall profitability of farms and the environmental impact of the field production. In this project, the producers of durum wheat have been able to achieve - through the use of the "handbook of cultivation" developed by the company - significant results in terms of reducing the cost of cultivation (10%), reduction of nitrogen inputs (-17%) and reduction of CO₂ emissions (-14%).



THE BCFN FLAGSHIP CONCEPT: WHAT IS GOOD FOR YOU IS GOOD FOR THE PLANET

THE DOUBLE PYRAMID FOR ADULTS

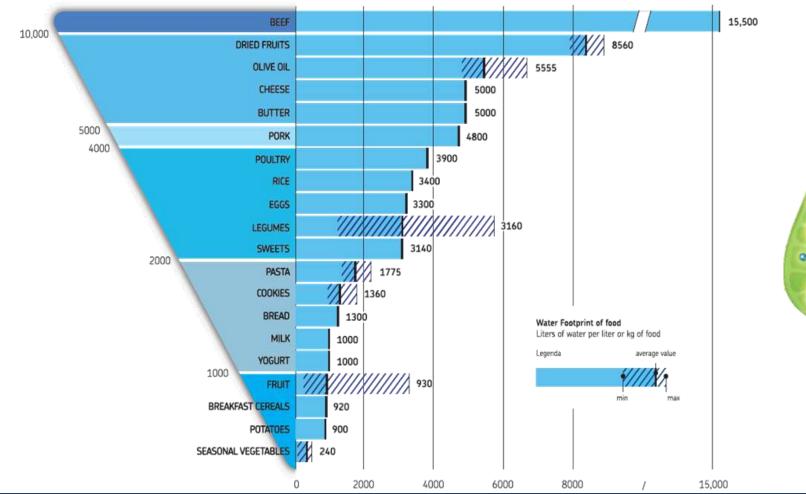
ENVIRONMENTAL PYRAMID





Water Footprint



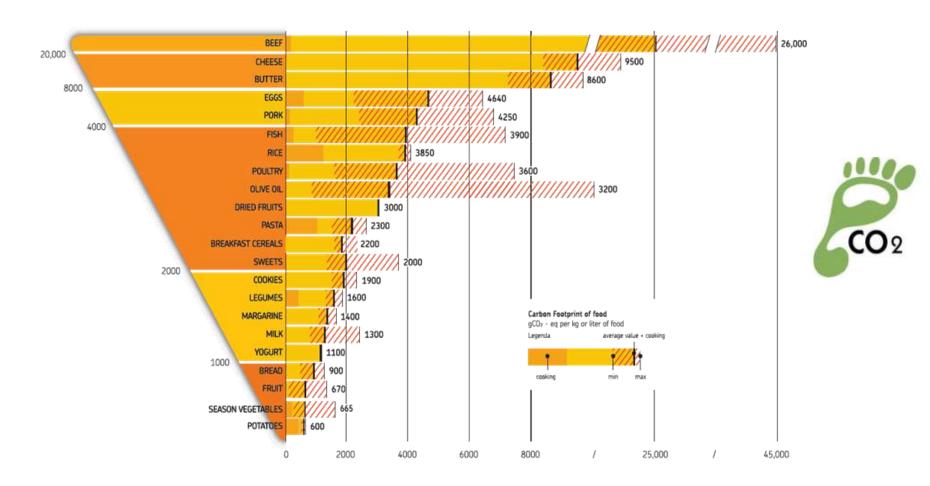






Carbon Footprint



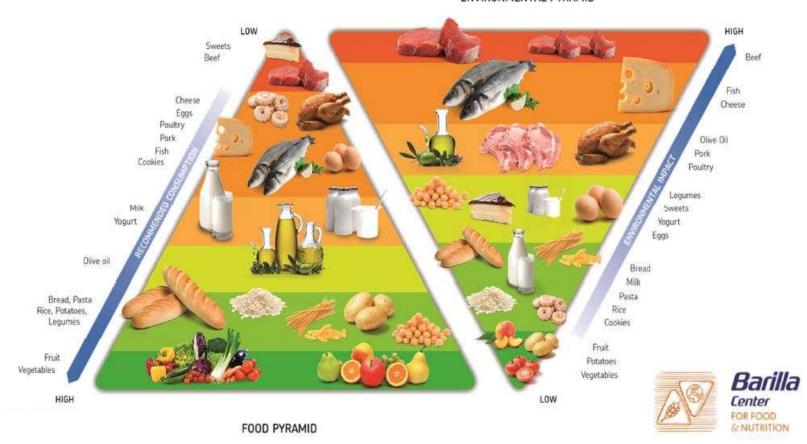




THE BCFN FLAGSHIP CONCEPT: WHAT IS GOOD FOR YOU IS GOOD FOR THE PLANET

THE DOUBLE PYRAMID FOR ADULTS

ENVIRONMENTAL PYRAMID





Environmental impact of different dietary habit

VEGETARIAN MENU GLOBAL m² g CO₂-eq

VEGETARIAN MENU









CARBOHYDRATES 14% 30% 56%

MEAT MENU GLOBAL m² 7200 g CO₂-eq MEAT MENU







CARBOHYDRATES

15% 25% 60%

Breakfast	Mid-morning snack	Lunch	Breakfast	Mid-morning snack	Lunch
1 portion of fruit (200 g) 4 rusks	1 portion low-fat yogurt 1 fruit	1 portion of pasta with fennel 1 portion of squash and leek quiche	1 cup of low-fat milk 4 cookies	1 portion of fruit (200 g)	1 portion of cheese pizza, mixed green salad
1 global m² 80 g CO _z -eq 150 liters	2 global m ² 150 g CO ₂ -eq 180 liters	4 global m² 580 g CO ₂ -eq 300 liters	3 global m² 250 g CO₂-eq 210 liters	1 global m² 10 g CO _z -eq 120 liters	16 global m² 1900 g CO ₂ -eq 1100 liters
Snack	Dinner)	Snack	Dinner	
1 portion low–fat yougurt 4 packet of unsalted crackers	1 portion of vegetables: steamed green beans (200 g) and potatoes (400 g) with grated cheese (40 g)		1 portion low-fat yogurt	1 portion of vegetable soup/pasta with peas 1 grilled beef steak (150 g) 1 slice of bread	
1 global m² 50 g CO _Z -eq 100 liters	7 global m² 800 g CO ₂ -eq 780 liters	- 1/3	2 global m² 140 g CO ₂ -eq 120 liters	19 global m² 4900 g CO _z -eq 2500 liters	





Sustainability & Business

In Barilla 2013 is the year of the

1. Brand CSR Strategy definition

MKTG has been searching their

2. CSR Retailer collaboration

3. Sustainable Durum Wheat & GSC CSR project







Cage free hens



First Mulino Bianco Sustainability ADV Pills

Biscuits Recyclable Pack















Supply Chain CSR Project are becoming more & more important ...

...MKTG have been using them



Plant ... Energy, C02eq & Water reduction





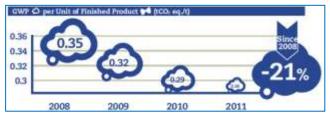


Carbon Footprint

adopted as an

Barilla Company

official KPI





Barilla EPD Environmental Product Declaration



30 EPD 2012 on website





... CSR Project are becoming more important ... also for Retailers

Retailer Collaboration



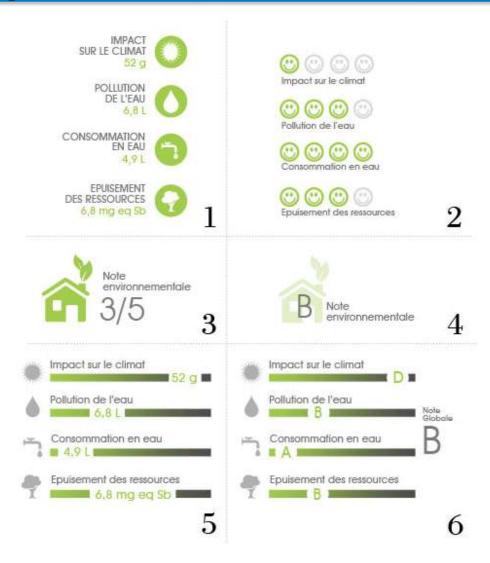


Carbon Label French Project



Environmental information example adopted in French labelling

- 1 Physical value
- 2 Relative scale without physical value
- 3 Single vote in numbers aggregating different impacts (or percentage)
- 4 Single vote in letters aggregating different impacts
- 5 Relative scale and physical value
- 6 Vote for each criterion and global vote







Retailers Collaboration in France



E.Leclerc (1)

PARCE QU'ON EST TROP SOUVENT PERDU PARMI LES OFFRES DE PRODUITS DIT «RESPONSABLES»

ECLERC INNOVE ET CRÉE LA DÉMARCHI CONSO RESPONSABLE

http://www.conso-responsable.fr/

Harry's & Barilla have been working in order to take part of the Conso E.Leclerc
Responsible Project & be more visible on the shelf

EN SAVOIR PLUS





Buono per me sostenibile per l'ambiente

Scelgo un'alimentazione sana che fa bene al Pianeta



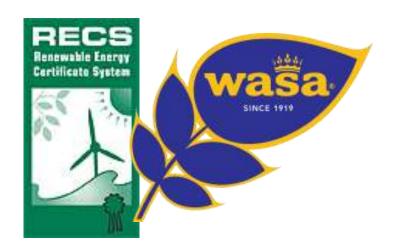








© 2013 CARBON DISCLOSURE PROJECT



EU RECs Wasa Project
is elected by the biggest
US retailers WallMart
In order to reduce
Its footprint: a German
Green project used in US !!!



Food for thought

HE FARM.

My family and I had an apportunity to spend time time with the Bardia bands of

Builds Ports. We were particularly impressed with how they take a long frem look of the future of lood. They think of food in four ways: Food for Health, Food for All, Food for Sastainability, and Food for Culture. To us, this is balance. We thoughty or neight enjoy learning about some of the Bar I's tamily thoughts.

Left burght: Deeny Wegman, Nibble Wegman, Nibble Saella, and Colese Wegman One concept that's very graph is and made gate an impact on us, was the couble pyramid. One pyramid shows what a recommended det is. The other shows the environmental impact of foods. We found it tascinating! We applied the Sar is than iy and hope they sold have their good work and excelent products.

After studying both pyramics, wetfilm you'll agree, "Love Your Veggles!"



Retailers Collaboration

Environmental Pyramid



LOW

HIGH

Fish

Othe Oil Pork Poultry Legames, Sweets, Yogart, Eggs Breed Milk

we can to make great, healthy

foods available to you?"

We're committed

to doing

everything

- Danna Wegman

LOW

Cheese Eggs Poultry Perk Fish Cookins Milk Yogart Oil Pasts. Noos, 1965

Bread, Pasta, Rice, Potatoes, Legarres

Fruit Vegetables

HIGH

Food Pyramid

Charle forms officers MARLIA CONTRIDETODO SALUTA ROM

CGF& Sustainability Consortium partnership

The Consumer Goods Forum and The Sustainability Consortium Announce Global Partnership to Harmonize Sustainability Measurement

December 11th, 2012







CGF& Sustainability Consortium partnership

SUSTAINABILITY

The Consumer Goods Forum and
The Sustainability Consortium Announce Global
Partnership to Harmonize Sustaina
Measurement

December 11th, 2012



ARIZONA, USA, — December 11th, 2012 — As the consumer goods industry continues to drive sustainability throughout the supply chain, there is an increasing need for a globally harmonized science-based approach to measure and communicate product lifecycles. Today, a partnership between two leading global organizations was announced that will create tremendous progress in achieving this goal. The Sustainability Consortium (TSC), an independent organization of global participants developing science and integrated tools to support informed decision making for product sustainability across the consumer goods industry and The Consumer Goods Forum (CGF), a global industry network with over 400 retailers, manufacturers, service providers and other stakeholders are announcing a strategic alliance.

The Sustainability Consortium (TSC) is an independent organization of diverse global participants with over 90 members representing the world's largest suppliers and retailers, non-profit and government organizations, and leading academic institutions in the area of product sustainability. TSC's goal is to design and implement harmonized, transparent and scalable science-based measurement and reporting systems to measure environmental impact of product sustainability that will be accessible for all producers and users of consumer products.

GF companies have made significant progress in assessing the reenhouse gas (GHG) impacts of their operations. In June 2011, the Board illectively agreed to measure those emissions of business operations using a World Resource Institute / World Business Council on Sustainable evelopment GHG Protocol and report through the Carbon Disclosure Project, a recognized global GHG standard and reporting mechanism for impanies.

ne partnership between TSC and CGF will advance this work by focusing on , roduct Life Cycle Impacts, which will benefit from a single global framework to share information between companies, regulators, consumers, and CSOs. This framework enables value chain participants to improve sustainability performance by gaining transparency and better understanding into the environmental impacts of individual consumer products and their life cycles. TSC and CGF will accelerate the development and implementation of this global framework in the pursuit of harmonization with other similar initiatives in which CGF are already actively engaged.

Helen Fleming, Climate Change Director, Tesco and Co-Chair of the CGF Sustainability work stream, said "The partnership with TSC is an important step in the CGF's plan to move towards a common global system for measuring and communicating the environmental impact of products, beginning with their carbon impact. It is an exciting development and we all need to work together to bring it to fruition".

The Co-chair of the Sustainability work stream, Gail Klintworth, Chief Sustainability Officer of Unilever, added "successful collaboration between leading global Consumer Goods companies and the TSC is a key driver in helping our members to reduce their carbon emissions and other environmental impacts, and so improve the environmental footprints of the products they sell. The vision is for us to help consumers make more sustainable choices about the products they buy — empowering them to become active agents as we take on the challenge of living and growing within our natural planetary boundaries." Both Tesco and Unilever are members of The Sustainability Consortium.

According to Kara Hurst, CEO of The Sustainability Consortium, "A strong partnership between The Sustainability Consortium and the Consumer Good Forum will allow us to openly share information, in particular, research on environmental and social impacts. We are honored to have CGF as a partner and look forward to working with them as we move the science of sustainability forward."







Walmart Sustainability



Category Assessment Instructions Product Coverage Category Fact Sheets Frequently Asked Questions ¶

Please review the <u>Program Overview</u>, Instructions, Product Coverage information, and the Frequently Asked Questions before you begin the assessment. Question-specific guidance is available in the Category Fact Sheets and by hovering over the blue question mark that follows most questions. **The deadline is September 14th**. Thank you for participating!

Questions·for·Dough·and·Baked·Goods¤ .1.·This·question·(1)·is·not·being·used·as·part·of·the·Walmart·assessment- 📧 at-this-time: * · ¤ Not-Applicable: 2.·What·percent·of·your·grain·is·provided·by·suppliers·that·track· fertilizer·use·and·have·goals·and·a·program·in·place·to·optimize·fertilizer· use?·Please· enter· valid·score· *· x 100% 17 "3.·What·percent·of·your·grain·is·provided·by·suppliers·that·monitor·soil· fertility and have goals and a program in place to minimize soil degradation: and erosion? Please: enter: a:number: *: # 100% ď "4.·What·percent·of·your·grain·is·provided·by·suppliers·that·track·on-farm· 🔭 fuel·use·and·have·goals·and·a·program·in·place·to·reduce·fossil·fuel·use? Please enter a number * x 100% "5.·What·percent·of·your·grain·is·provided·by·suppliers·that·track·on-farm· >t irrigation-water-use-and-have-goals-and-a-program-in-place-to-optimizewater·use?·Please·enter·a·number·*·¤ 100% (Rye is 17



Luca's final remarks

- 1. The transition to CO2 Climate Smart Economy is a decision taken after Copenhagen (even if is a piece of full CSR picture)
- 2. CSR is starting to be not only a issue of 15% people
- 3. More innovation is starting to be environmental driven
- 4. Company are developing CSR Brand strategy
- 5. Measure is a conventional even if scientific base exercise
- 6. EPD is a tool to measure (full ISO compliance) PCR centered
- 7. But other experience (Granelle Law in FR, EU Commission & Sustainable Consortium) are moving fast
- 8. Harmonization, mutual recognition of different systems, PCR & dBase.... the real challenge is which kind of Governance we hope?



Thank you



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Barilla EPD Process System

PROCESS OPERATIONS: THE PILLAR ELEMENTS

The system framework is organized among the following main elements:

- The LCA databases, in which all the most important raw materials, production
 plants, packaging materials and other useful information are studied. The
 database consists of a set of Data modules containing all the information that
 are internally verified. The available information is ready to be used for the EPD
 purposes;
- The Product system, that represents the product group model calculation tool. The system includes few product systems based on the specific PCR (such as pasta, bakery, sauces). The product systems are internally verified and they are ready to be used for the EPD purposes;
- The Product specific data, related to the production of a particular product.
 They have to be collected for each EPD and include product recipe, involved production plants, packaging list of bill, transport information.



LCA database

LCA DATABASE FRAMEWORK

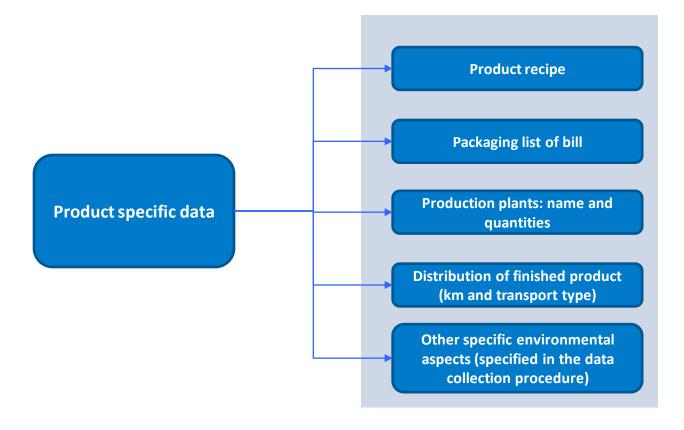
The database is organized among different data module groups.

Raw materials	information about the cultivation and the processes operation of the main raw materials used for the Barilla's product preparation. Example of these are durum and soft wheat, tomatoes, rye, sugar, palm oil, eggs, etc. These data are updated as soon as new information is available	
Plants	information about the processes that take place in the Barilla's plant. These data are based on the data collection and they are updated every year.	
Electricity	data about the energy mixes used in the countries in which the Barilla's plants are located. This database, that is updated every time new information is available, contains also data about the RECS certified energy	
Packaging	data about materials used for the primary and secondary packaging used for the Barilla's products	
Transports	data about the main way of transports used for the Barilla purposes	
Other	data about other environmental aspects that are analyzed by mean of secondary data.	



Product Specific data

PRODUCT SPECIFIC DATA





Product System

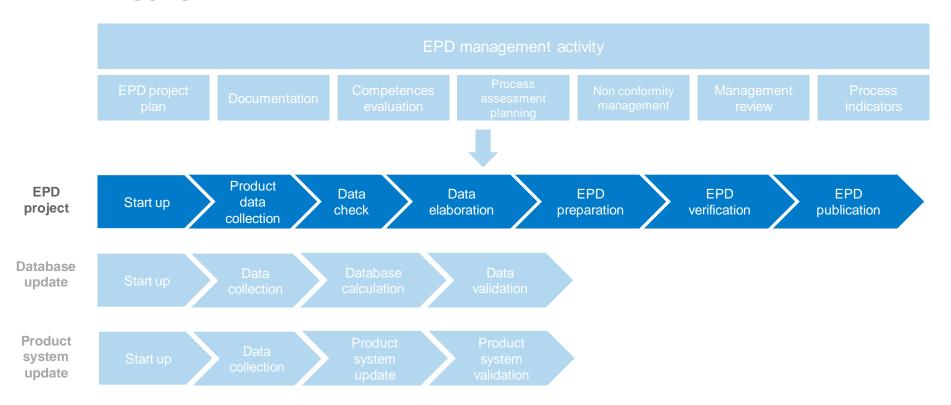
AN EXAMPLE OF PRODUCT SYSTEM

	Product specific data		LCA database		Total
Recipe	Grams of ingredients per kg of product	X	Impacts per kg of ingredients	=	Impacts per kg of products due to the ingredients
					+
Plants	Plants in which the product is made and quantities	X	Impacts per kg of products made by the specific plants	=	Impacts per kg of products due to the production
					+
Specific environmental aspects	Natural gas for bakery	X	Impacts per Nm ³ of burned NG	=	Impacts per kg of products due to the bakery
					+
Packaging list of bill	Grams of materials per kg of product	X	Impacts per kg of packaging materials	=	Impacts per kg of products due to the packaging
					+
Transportation	Km covered by train, truck and ship	X	Impacts per km by train, truck and ship	=	Impacts per kg of products due to the transportation
					=
			LCA res	sults	Impacts per kg of product



EPD Process Activities

EPD PROJECT

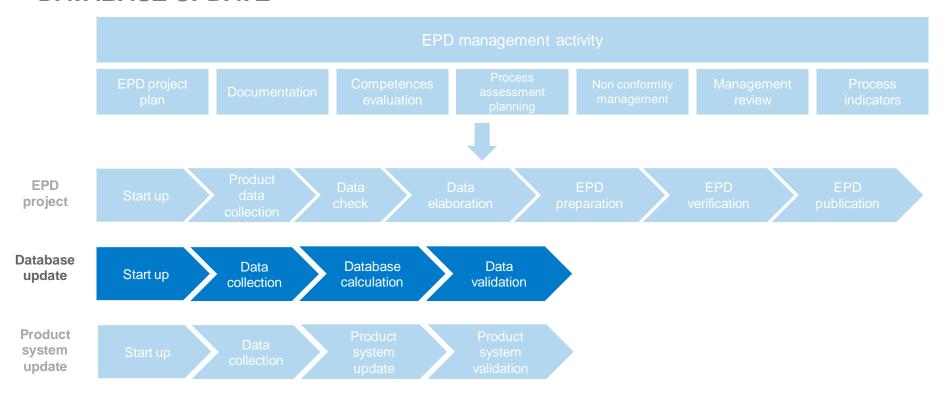


EPD project process aims at preparing the EPD document, ready for the publication



EPD Process Activities

DATABASE UPDATE

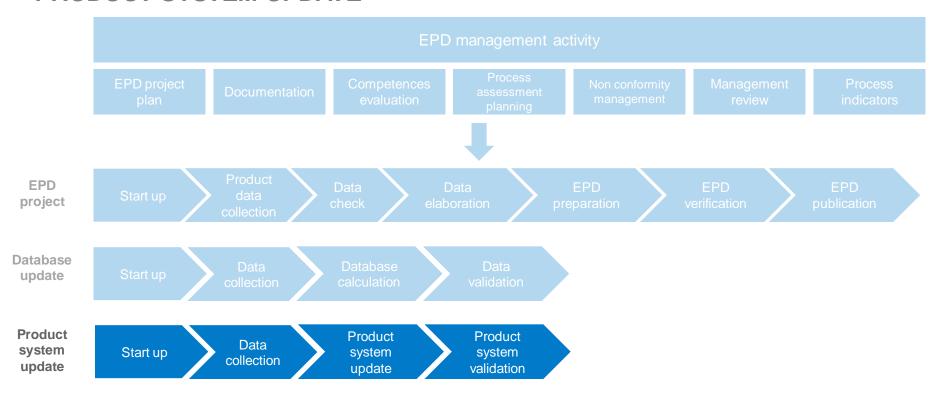


Database update process aims at keeping updated the Barilla's database. It is performed each time the database need to be updated.



EPD Process Activities

PRODUCT SYSTEM UPDATE

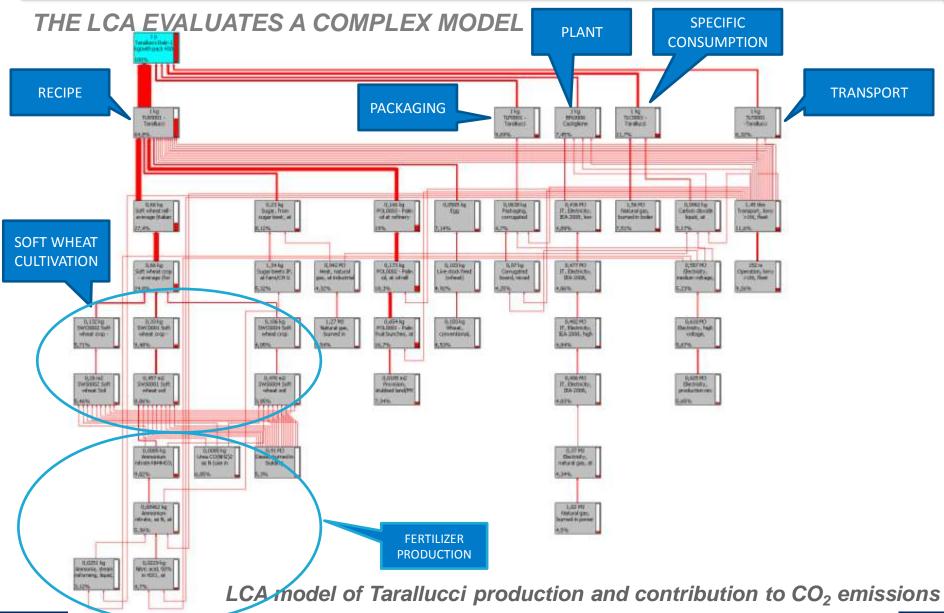


Product system update process aims at:

- Updating the existing product system each time there are significant changes
- Realizing the product system of a new product



Barilla EPD Process System





Footprint KPI relevant for the food field

management.



Carbon Footprint represents the total amount of greenhouse gas (GHG) emitted either directly or indirectly by human activity throughout overall life-cycle. It is expressed in equivalent tons of CO₂



PAS 2050:2008



ISO 14064:2006



Volume employed (evaporated) and/or polluted per unit of time throughout overall life-cycle.





Ecological Footprint is a measure of the number of land or maritime plots necessary to regenerate the resources consumed and absorb the waste produced by human settlements or a single human activity, employing measures of dominant resource and technology

